Factbook for Q1-4 and Full Year 2021

March, 24th 2022

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Disclaimer: Due to rounding, individual figures may not add up precisely to the totals shown and percentages presented may not accurately reflect the absolute values to which they relate.

#### Stock Market Information

	Financial Yea
In €m	202
Earnings per share (in EUR)	
basic	2.8
diluted	2.8
Average number of shares outstanding (in millions)	
(adjusted for treasury stocks)	
basic	82
dilluted	82
Number of shares outstanding	
(at period end, in million)	82
Xetra closing price	32.2
(at period end, in EUR)	
Market capitalization Frankfurt	26.5
(at period end, in billions of EUR)	

#### Key Figures and Ratios

	1st Quarter	2nd Quarter	3rd Quarter	4	th Quarter		Fin	ancial Year	
In €m	2021	2021	2021	2021	2020	Change	2021	2020	Change
Revenue	9,023	10,235	9,160	11,345	10,858	4%	39,764	36,013	10%
EBIT	1,699	867	374	417	543	-23%	3,357	491	584%
Net profit (loss)	1,443	608	214	117	368	-68%	2,383	-131	
t/o Profit (loss) attributable to shareholders of Daimler Truck AG	1,434	600	207	105	359	-71%	2,347	-143	
Investment PP&E	89	100	155	418	351	1 <b>9</b> %	762	796	-4%
Depreciation and Amortization/Impairments*	286	274	322	278	344	-1 <b>9</b> %	1,160	1,335	-13%
t/o Amortization on capitalized development costs	51	51	51	30	55	-45%	183	225	-19%
Research and development costs	378	364	397	435	385	13%	1,574	1,530	3%
t/o Research and non-capitalized development costs	333	323	335	407	348	17%	1,398	1,423	-2%
t/o Capitalized development costs	45	41	61	29	37	-23%	176	107	64%
Capitalization ratio in %	11.9%	11.3%	15.4%	6.6%	9.6%		11.2%	7.0%	
Research and development costs (EBIT view)	-384	-374	-386	-437	-403	-8%	-1,581	-1,648	4%
t/o Research and non-capitalized development costs	-333	-323	-335	-407	-348	-17%	-1,398	-1,423	2%
t/o Amortization on capitalized development costs	-51	-51	-51	-30	-55	45%	-183	-225	19%
Active Workforce Group**	99,870	100,700	101,550	99,849	98,280	2%			
Trucks North America	24,476	25,222	26,076	25,930	22,859	13%			
Mercedes-Benz	40,868	40,912	41,300	40,327	40,982	-2%			
Trucks Asia	16,183	16,287	15,986	15,865	15,642	1%			
Daimler Buses	15,344	15,227	14,972	14,861	15,585	-5%			
Financial Services	1,387	1,387	1,392	1,245	1,387	-10%			

\* Depreciation and amortization including amortization on capitalized development costs and right-of-use assets, excluding depreciation on leased assets.

\*\* Including items that cannot be allocated to any segment. Active Workforce as a fulltime-equivalent.

#### Key Figures and Ratios

	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter			Financial Year		
In €m	2021	2021	2021	2021	2020	Change	2021	2020	Change
Unit sales	101,364	116,845	106,304	130,932	120,248	<b>9</b> %	455,445	378,290	20%
Revenue	8,745	9,961	8,854	11,081	10,570	5%	38,641	34,806	11%
Adj. EBIT	552	810	475	522	585	-11%	2,359	655	260%
Adj. RoS (%)	6.3	8.1	5.4	4.7	5.5		6.1	1.9	
Adj. CFBIT	559	765	-697	1,285	1,587	-19%	1,912	2,502	-24%
Adj. Cash Conversion Rate (CCR)*	1.0	0.9	-1.5	2.5	2.7		0.8	3.8	
Adj. Free cash flow	434	526	-865	1,213	1,248	-3%	1,308	1,781	-27%

\*Adj. CCR equals adj. CFBIT devided by adj. EBIT.

#### Key Figures and Ratios

	1st Quarter	2nd Quarter	3rd Quarter	4	th Quarter		Fir	nancial Year	
In €m	2021	2021	2021	2021	2020	Change	2021	2020	Chang
Trucks North America									
Unit sales	36,693	43,233	34,604	47,626	42,058	13%	162,156	139,479	16
Revenue	3,496	4,085	3,603	4,598	4,024	14%	15,782	13,847	14
Adj. EBIT	414	440	351	248	379	-35%	1,452	1,015	43
Adj. RoS (%)	11.9	10.8	9.7	5.4	9.4	•	9.2	7.3	
Mercedes-Benz									
Unit sales	31,375	38,717	31,691	39,548	42,289	-6%	141,331	117,800	205
Revenue	3,805	4,301	3,682	4,326	4,419	-2%	16,113	13,790	175
Adj. EBIT	178	243	114	235	323	-27%	770	-232	
Adj. RoS (%)	4.7	5.7	3.1	5.4	7.3	•	4.8	-1.7	
Trucks Asia									
Unit sales	31,770	33,125	38,072	40,444	31,544	28%	143,411	110,205	305
Revenue	1,478	1,455	1,422	1,613	1,482	9%	5,969	5,579	75
Adj. EBIT	59	140	117	111	-5		427	37	
Adj. RoS (%)	4.0	9.6	8.3	6.9	-0.3		7.2	0.7	
Daimler Buses									
Unit sales	3,574	4,618	4,477	6,067	6,452	-6%	18,736	18,932	-12
Revenue	506	727	810	1,168	1,160	1%	3,211	3,438	-75
Adj. EBIT	-73	15	6	-24	42	•	-77	67	
Adj. RoS (%)	-14.5	2.0	0.7	-2.1	3.6		-2.4	1.9	
Financial Services									
Revenue	278	274	306	265	288	-8%	1,122	1,207	-75
Adj. EBIT	36	69	17	72	51	41%	193	2	
Book equity value	1,412	1,647	1,713	1,565	1,338	17%	1,565	1,338	175
Adj. RoE (%)	10.4	17.9	4.0	17.6	14.7	-	12.4	0.1	
Reconciliation Unit sales	-2,048	-2,848	-2,540	-2,753	-2,095	-31%	-10,189	-8,126	-255
Reconciliation Revenue	-540	-607	-664	-624	-515	-21%	-2,434	-1,848	-329
Daimler Truck Group Revenue	9,023	10,235	9,160	11,345	10,858	4%	39,764	36,013	10%
Reconciliation EBIT adj.	-25	-28	-113	-48	-155	69%	-214	-232	85
Adj. Daimler Truck Group EBIT	588	878	491	594	636	- <b>7</b> %	2,552	657	289%

#### Share of Market

	1st Quarter	2nd Quarter	3rd Quarter	4t	h Quarter		Fin	ancial Year	
In %	2021	2021	2021	2021	2020	Change	2021	2020	Change
Trucks North America									
North America* Class 8	43.5%	39.7%	38.6%	39.8%	40.7%	-0.9%	40.0%	40.0%	0.0%
North America* Class 6-7	40.0%	36.2%	31.0%	36.9%	30.0%	7.0%	35.9%	32.4%	3.5%
North America* Class 6-8	42.3%	38.7%	36.4%	38.9%	37.3%	1.6%	38.7%	37.5%	1.2%
Mercedes Benz									
EU30** HDT	17.4%	19.4%	20.9%	17.1%	18.7%	-1.6%	18.6%	18.5%	0.2%
EU30** MDT	24.6%	24.4%	23.8%	19.0%	27.1%	-8.2%	22.6%	26.1%	-3.5%
EU30** HDT/MDT	18.2%	20.0%	21.2%	17.3%	19.8%	-2.5%	1 <b>9</b> .1%	19.5%	-0.4%

\* USA, Canada and Mexico.

\*\* European Union, United Kingdom, Switzerland and Norway.

#### Financial Statements of the Daimler Truck Group

	1st Quarter	2nd Quarter	3rd Quarter	41	th Quarter		Fin	ancial Year	
In €m	2021	2021	2021	2021	2020	Change	2021	2020	Change
Revenue	9,023	10,235	9,160	11,345	10,858	4%	39,764	36,013	10%
Cost of Sales	-7,364	-8,261	-7,501	-9,392	-8,908	-5%	-32,518	-30,531	-7%
Gross Profit	1,659	1,974	1,660	1,953	1,950	0%	7,245	5,482	32%
Selling Expenses	-641	-634	-648	-798	-740	-8%	-2,722	-2,625	-4%
General administrative expenses	-388	-394	-361	-492	-412	-19%	-1,635	-1,472	-11%
Research and non-capitalized development costs	-333	-323	-335	-407	-348	-17%	-1,398	-1,423	2%
Other operating income	1,433	159	162	276	214	29%	2,029	726	179%
Other operating expense	-83	-102	-59	-103	-120	15%	-348	-200	-74%
Profit/loss on equity-method investments, net	34	89	15	-33	13		106	47	126%
Other financial income/expense, net	19	99	-58	20	-13		80	-44	
Earnings before interest and taxes (EBIT)	1,699	867	375	417	543	-23%	3,357	491	584%
Interest income	18	10	10	36	11	220%	73	62	18%
Interest expense	-41	-35	-32	-49	-61	19%	-157	-219	28%
Profit before income taxes	1,676	842	353	403	494	-18%	3,274	334	880%
Income taxes	-232	-234	-139	-286	-125	-77%	-891	-465	-92%
Net profit/ loss	1,443	608	214	117	368	-51%	2,383	-131	
thereof profit attributable to non-controlling interests	9	7	8	12	9	43%	36	12	201%
thereof profit/loss attributable to Daimler Truck Shareholders	1,434	600	207	105	359	-53%	2,347	-143	

#### Financial Statements of the Daimler Truck Group

	End of 1st Quarter	End of 2nd Quarter	End of 3rd Quarter	End o	of 4th Quart	ər
In €m	2021	2021	2021	2021	2020	Change
Assets						
Intangible assets	1,690	1,669	1,650	2,700	1,682	61%
Property, plant and equipment	7,758	7,652	7,612	7,860	7,879	0%
Equipment on operating leases	3,628	3,571	3,506	3,542	3,746	-5%
Receivables from financial services	15,435	15,751	15,175	16,098	15,269	5%
Equity-method investments	1,254	1,335	1,385	1,369	534	156%
Inventories	7,284	7,575	8,492	7,793	6,278	24%
Trade receivables	3,453	3,555	3,473	3,962	3,487	14%
Cash and cash equivalents	1,531	1,568	1,475	7,244	1,663	336%
Marketable debt securities and similar investments	5,137	4,802	4,368	138	5,841	-98%
thereof current	5,112	4,767	4,334	105	5,814	-98%
thereof non-current	26	35	33	34	27	25%
Other financial assets	1,291	1,252	1,247	1,360	1,252	9%
Other assets	2,219	2,325	2,432	2,733	2,358	16%
Total assets	50,680	51,056	50,817	54,800	49,989	10%
Equity and liabilities						
Equity	10,465	11,011	11,012	16,423	8,708	89%
Provisions	7,158	7,188	7,269	7,161	7,817	-8%
Financing liabilities	19,071	18,770	18,825	16,599	20,549	-19%
thereof current	10,418	10,217	10,821	5,479	11,805	-54%
thereof non-current	8,653	8,553	8,004	11,120	8,744	27%
Trade payables	3,862	4,094	3,720	4,359	3,043	43%
Other financial liabilities	4,411	4,407	4,278	4,300	4,304	0%
Contract and refund liabilities	3,023	3,058	3,190	3,419	2,934	17%
Other liabilities	2,689	2,527	2,522	2,538	2,634	-4%
Total equity and liabilites	50,680	51,056	50,817	54,800	49,989	10%

#### Financial Statements of the Daimler Truck Group

	End of 1st Quarter	End of 2nd Quarter	End of 3rd Quarter	End o	f 4th Quart	er
In €m	2021	2021	2021	2021	2020	Chang
Cash and cash equivalents at beginning of period	1,663	1,663	1,663	1,663	1,094	529
Profit before income taxes	1,676	2,517	2,871	3,274	334	8809
Depreciation and amortization/impairments	286	560	882	1,160	1,335	-139
Oth. non-cash expense/inc. & gains/losses on disposals of assets	-1,270	-1,451	-1,408	-1,362	-78	
Change in operating assets and liabilites						
Inventories	-961	-1,237	-2,105	-1,307	870	
Trade receivables	46	-35	58	-348	350	
Trade payables	792	1,025	620	1,171	-138	
Receivables from financial services	230	64	701	66	1,438	-959
Verhicles on operating leases	131	190	255	186	339	-459
Other operating assets and liabilites	-157	-212	-132	-116	318	
Dividends received from equity-method investments	0	10	12	12	9	335
Income taxes paid	-52	-312	-485	-635	-607	-5%
Cash used for/provided by operating activites	721	1,121	1,269	2,100	4,170	-50%
Additions to property, plant and equipment and intangible assets	-137	-285	-516	-1,080	-935	-155
Additions to property, plant and equipment	-89	-189	-344	-762	-796	49
Investments in and proceeds from disposals of shareholdings	606	590	635	468	-87	
Acquisitions and sales of market. debt securities and similar investm.	859	1,180	1,686	4,663	-1,441	
Other	6	111	137	208	111	885
Cash used for/provided by investing activites	1,334	1,597	1,942	4,260	-2,352	
Change in financing liabilites	-1,847	-2,243	-2,266	6,415	-517	
Dividends paid	-25	-25	-27	-26	-	
Transactions with the Mercedes-Benz Group until the spin-off	-311	-553	-1,112	-7,263	-618	
Internal equity and financing transactions	-	-	-	-	-	
Cash used for/provided by financing activites	-2,183	-2,821	-3,405	-875	-1,135	23%
Effect of foreign exchange rate changes on cash & cash equivalents	-5	7	6	96	-114	
Cash and cash equivalents at end of period	1,531	1,568	1,475	7,244	1,663	3369

#### Industrial Business

	1st Quarter	2nd Quarter	3rd Quarter	4	th Quarter		Fir	nancial Year	,
In €m	2021	2021	2021	2021	2020	Change	2021	2020	Chang
Production	110,869	116,176	104,056	130,794	n/a		461,895	371,006	24%
ncoming orders (units)	151,123	130,260	166,181	142,418	174,971	-19%	589,982	430,467	37%
Unit sales	101,364	116,845	106,304	130,932	120,248	<b>9</b> %	455,445	378,290	20%
Revenue	8,745	9,961	8,854	11,081	10,570	5%	38,641	34,806	11%
Cost of sales	-7,165	-8,103	-7,304	-9,240	-8,709	-6%	-31,812	-29,490	-8%
Gross profit	1,580	1,858	1,550	1,841	1,861	-1%	6,829	5,316	28%
Selling expenses	-613	-604	-624	-784	-710	-10%	-2,625	-2,512	-5%
General administrative expenses	-356	-357	-328	-440	-378	-16%	-1,481	-1,349	-10%
Research and non-capitalized development costs	-333	-323	-335	-407	-348	-17%	-1,398	-1,423	2%
Other operating income	1,414	139	155	268	197	36%	1,976	664	198%
Other operating expense	-83	-102	-18	-102	-120	15%	-305	-199	-53%
Profit/loss on equity-method investments, net	34	89	15	-33	13		106	47	126%
Other financial income/expense, net	19	99	-57	21	-13		82	-42	
EBIT	1,663	798	358	365	502	- <b>27</b> %	3,184	501	535%
RoS (%)	19.0	8.0	4.0	3.3	4.7		8.2	1.4	
Legal proceedings and related measures	-	-	-	-	-		-	-	
Restructuring measures	88	11	16	25	83	-70%	141	153	-8%
M&A transactions	-1,199	0	100	132	-	•	-966	-	
Adj. EBIT	552	810	475	522	585	-11%	2,359	655	260%
Adj. RoS (%)	6.3	8.1	5.4	4.7	5.5		6.1	1.9	

#### Industrial Business

	1st Quarter	2nd Quarter	3rd Quarter	4t	h Quarter		Fina	ancial Year	
In €m	2021	2021	2021	2021	2020	Change	2021	2020	Chang
EBIT of Industrial Business	1,663	798	358	365	502	- <b>27</b> %	3,184	501	535%
Change in working capital	-84	-105	-1,187	1,019	353	188%	-356	1,083	
Net financial investments	643	-16	45	-167	-9		505	-78	
Net investments in property, plant and equipment and intang. assets	-190	-110	-204	-566	-362	-56%	-1,069	-869	-23%
Depreciation and amortization/impairments	284	273	279	273	340	-20%	1,109	1,325	-16%
Other	-1,261	-102	96	55	762	-93%	-1,213	539	
CFBIT of Industrial Business	1,055	739	-613	979	1,587	-38%	2,160	2,502	-14%
Income taxes paid / refunded	-17	-243	-171	-93	-271	66%	-524	-529	1%
Interest paid / received	-18	-11	-15	-6	-12	48%	-51	-97	48%
Effects from Pensions	-73	27	25	-31	-58	47%	-52	-65	20%
Other reconciling items	-16	-12	-7	58	3	•	23	-30	
FCF of Industrial Business	931	500	-782	907	1,248	<b>-27</b> %	1,556	1,781	-13%
CFBIT of Industrial Business	1,055	739	-613	979	1,587	-38%	2,160	2,502	-14%
Legal proceedings and related measures	-	-	-	-	-		-	-	
Restructuring measures	95	26	9	13	-	•	143	-	
M&A transactions	-592	0	-92	293	-		-392	-	
Adj. CFBIT of Industrial Business	559	765	-697	1,285	1,587	-19%	1,912	2,502	<b>-24</b> %
Adj. Cash conversion rate*	1.0	0.9	-1.5	2.5	2.7		0.8	3.8	•
* Ratio of adj. CFBIT to adj. EBIT.									
FCF of Industrial Business	931	500	-782	907	1,248	<b>-27</b> %	1,556	1,781	-13%
Legal proceedings and related measures	-	-	-	-	-	•	-	-	•
Restructuring measures	95	26	9	13	-	•	143	-	•
M&A transactions	-592	0	-92	293	-	•	-392	-	•
Adj. FCF of Industrial Business	434	526	-865	1,213	1,248	-3%	1,308	1,781	-27%
New Consider as the barrier of the maximal	1 5 70	0.000	2 2 2 2	1.010	1 150	1 20/	1 5 7 0	220	2/ 40/
Net Liquidity at the beginning of the period FCF	<b>1,570</b> 931	<b>2,338</b> 500	<b>2,330</b> -782	<b>1,010</b> 907	<b>1,158</b> 1,248	-13% -27%	<b>1,570</b> 1,556	<b>338</b> 1,781	<b>364%</b> -13%
				,		-27%		,	-13%
thereof: working capital	-84	-105	-1,187	1,019	353	188%	-356	1,083	•
Other there of dividende Deireler Truck Helding AC	-163	-507	-539	4,106	-837	•	2,897	-549	•
thereof: dividends Daimler Truck Holding AG	-	-	-	-	-	204%	-	1 5 7 0	
Net Liquidity at the end of the period	2,338	2,330	1,010	6,024	1,570	284%	6,024	1,570	284%

#### Industrial Business

	End of 1st Quarter	End of 2nd Quarter	End of 3rd Quarter	End of 4th Quarter			
In €m	2021	2021	2021	2021	2020	Change	
Intangible assets	1,649	1,628	1,647	2,688	1,641	-7%	
Property, plant and equipment	7,699	7,593	7,558	7,784	7,819	0%	
Inventories	7,273	7,565	8,482	7,783	6,268	24%	
Trade receivables	3,268	3,328	3,264	3,647	3,333	9%	
Other segment assests	6,268	6,434	6,539	6,588	5,608	28%	
Segment assets	26,157	26,549	27,490	28,490	24,669	15%	
Trade payables	3,831	4,067	3,688	4,243	3,013	40%	
Other segment liabilities	13,531	13,557	13,728	14,019	13,470	9%	
Segment liabilities	17,362	17,623	17,416	18,262	16,483	11%	
Net assets	8,795	8,925	10.074	10.227	8,186	25%	

#### 4. Condensed Statement of Financial Position of the Industrial Business

	End of 1st Quarter	End of 2nd Quarter	End of 3rd Quarter	End o	of 4th Quart	er
In €m	2021	2021	2021	2021	2020	Change
Assets						
Intangible assets	1,649	1,628	1,647	2,688	1,641	64%
Property, plant and equipment	7,699	7,593	7,558	7,784	7,819	0%
Equipment on operating leases	3,344	3,288	3,250	3,294	3,453	-5%
Receivables from financial services	-	-	-	-	-	-
Equity-method investments	1,254	1,335	1,385	1,369	534	156%
Inventories	7,273	7,565	8,482	7,783	6,268	24%
Trade receivables	3,268	3,328	3,264	3,647	3,333	9%
Cash and cash equivalents	1,437	1,531	1,430	6,904	1,556	343%
Marketable debt securities and similar investments	5,108	4,762	4,329	99	5,812	-98%
thereof current	5,107	4,761	4,329	99	5,811	-98%
thereof non-current	-	-	-	-	-	-4%
Other financial assets	1,020	971	979	897	1,021	-12%
Other assets	1,946	2,041	2,152	2,409	2,090	15%
Total assets	33,997	34,043	34,475	36,874	33,527	10%

Equity and liabilities						
Equity	9,053	9,365	9,299	14,858	7,370	102%
Provisions	7,074	7,089	7,177	7,047	7,721	-9%
Financing liabilities	4,354	3,961	4,785	966	5,928	-84%
thereof current	2,973	2,674	3,407	-3,185	4,053	
thereof non-current	1,381	1,287	1,379	4,151	1,875	121%
Trade payables	3,831	4,067	3,688	4,243	3,013	41%
Other financial liabilities	4,087	4,098	3,963	3,887	4,041	-4%
Contract and refund liabilities	3,023	3,058	3,190	3,419	2,934	17%
Other liabilities	2,575	2,405	2,372	2,453	2,520	-3%
Total equity and liabilites	33,997	34,043	34,475	36,874	33,527	10%

#### Industrial Business

	End of 1st Quarter	End of 2nd Quarter	End of 3rd Quarter	End of	f 4th Quarte	ər
In €m	2021	2021	2021	2021	2020	Change
Cash and cash equivalents at beginning of period	1,556	1,556	1,556	1,556	1,045	<b>49</b> %
Profit before income taxes	1,641	2,414	2,752	3,103	348	790%
Depreciation and amortization/impairments	284	557	836	1,109	1,325	-16%
Oth. non-cash expense/inc. & gains/losses on disposals of assets	-1,279	-1,469	-1,436	-1,382	-111	
Change in operating assets and liabilites						
Inventories	-961	-1,238	-2,105	-1,309	876	
Trade receivables	86	21	111	-192	240	
Trade payables	791	1,029	619	1,144	-118	
Receivables from financial services	-	-	-	-	-	
Verhicles on operating leases	114	174	215	179	324	-45%
Other operating assets and liabilites	-180	-210	-164	-126	324	
Dividends received from equity-method investments		10	12	12	9	30%
Income taxes paid	-17	-260	-431	-524	-529	1%
Cash used for/provided by operating activites	478	1,028	409	2,014	2,689	-25%
Additions to property, plant and equipment and intangible assets	-137	-284	-512	-1,061	-926	-15%
Investments in and proceeds from disposals of shareholdings	606	590	635	468	-86	
Acquisitions and sales of market. debt securities and similar investm.	859	1,185	1,693	4,669	-1,419	
Other	10	116	139	207	108	91%
Cash used for/provided by investing activites	1,338	1,608	1,955	4,284	-2,322	
Change in financing liabilites	-1,669	-2,152	-1,448	5,711	492	
Dividends paid	-25	-24	-27	-26	-	
Transactions with the Mercedes-Benz Group until the spin-off	-329	-716	-1,335	-2,559	-576	-345%
Internal equity and financing transactions	89	225	315	-4,165	329	
Cash used for/provided by financing activites	-1,934	-2,667	-2,496	-1,040	246	
Effect of foreign exchange rate changes on cash & cash equivalents	-2	6	4	90	-100	
Cash and cash equivalents at end of period	1,437	1,531	1,430	6,904	1,556	344%

#### **Trucks North America**

	1st Quarter	2nd Quarter	3rd Quarter	4	th Quarter		Fir	nancial Year	
In €m	2021	2021	2021	2021	2020	Change	2021	2020	Change
Production	39,550	42,352	33,939	49,773	n/a		165,614	140,264	18%
Incoming orders (units)	54,344	29,694	68,088	40,374	96,680	-58%	192,500	187,406	3%
Unit sales	36,693	43,233	34,604	47,626	42,058	13%	162,156	139,479	16%
North America*	36,222	42,621	33,838	47,044	41,474	13%	159,725	138,153	16%
USA	32,448	36,892	29,103	41,208	35,914	15%	139,651	120,541	16%
Revenue	3,496	4,085	3,603	4,598	4,024	14%	15,782	13,847	14%
Cost of sales	-2,808	-3,348	-2,971	-3,972	-3,262	-22%	-13,099	-11,542	-13%
Gross profit	688	737	632	626	762	-18%	2,683	2,305	16%
Selling expenses	-64	-80	-75	-92	-99	7%	-310	-360	14%
General administrative expenses	-124	-134	-120	-185	-146	-27%	-564	-469	-20%
Research and non-capitalized development costs	-108	-107	-115	-138	-122	-13%	-467	-474	1%
Others	22	24	28	24	-17	•	98	13	662%
EBIT	414	440	351	235	379	-38%	1,440	1,015	42%
RoS (%)	11.9	10.8	9.7	5.1	9.4		9.1	7.3	
Legal proceedings and related measures	-	-	-	-	-	•	-	-	
Restructuring measures	-	-	-	-	-		-	-	
M&A transactions	-	-	-	13	-	•	13	-	
Adj. EBIT	414	440	351	248	379	-35%	1,452	1,015	43%
Adj. RoS (%)	11.9	10.8	9.7	5.4	9.4		9.2	7.3	

\* USA, Canada and Mexico.

#### Mercedes-Benz

	1st Quarter	2nd Quarter	3rd Quarter	4	th Quarter		Fir	nancial Year	
In €m	2021	2021	2021	2021	2020	Change	2021	2020	Change
Production	33,787	35,258	26,768	38,723	n/a		134,536	106,389	26%
Incoming orders (units)	50,242	57,625	53,047	55,810	43,040	30%	216,724	124,203	74%
Unit sales	31,375	38,717	31,691	39,548	42,289	<b>-6</b> %	141,331	117,800	20%
EU30*	15,351	18,142	12,935	19,962	19,939	0%	66,390	58,248	14%
Germany	5,411	6,383	4,683	7,949	n/a		24,426	n/a	
Latin America (excl. Mexico)	9,028	11,685	13,073	9,642	6,590	46%	43,428	25,276	72%
Brazil	7,308	9,103	10,479	7,779	9,451	-18%	34,669	25,276	37%
Revenue	3,805	4,301	3,682	4,326	4,419	-2%	16,113	13,790	17%
Cost of sales	-3,200	-3,599	-3,175	-3,514	-3,693	5%	-13,489	-12,320	-9%
Gross profit	605	701	507	812	726	12%	2,625	1,471	78%
Selling expenses	-365	-270	-420	-392	-387	-1%	-1,446	-1,327	-9%
General administrative expenses	-115	-189	-37	-211	-98	-116%	-552	-424	-30%
Research and non-capitalized development costs	-135	-143	-126	-166	-157	-6%	-570	-544	-5%
Others	112	136	68	110	153	-28%	426	452	-6%
EBIT	103	236	-9	152	238	-36%	483	-372	
RoS (%)	2.7	5.5	-0.2	3.5	5.4		3.0	-2.7	
Legal proceedings and related measures	-	-	-	-	-		-	-	
Restructuring measures	75	7	13	18	85	-79%	113	141	-20%
M&A transactions	-	-	109	65	-	<u>.</u>	174	-	
Adj. EBIT	178	243	114	235	323	-27%	770	-232	
Adj. RoS (%)	4.7	5.7	3.1	5.4	7.3		4.8	-1.7	

\* European Union, United Kingdom, Switzerland and Norway.

#### Trucks Asia

	1st Quarter	2nd Quarter	3rd Quarter	4	th Quarter		Fir	nancial Year	
In €m	2021	2021	2021	2021	2020	Change	2021	2020	Chang
Production	33,753	33,549	38,853	37,754	n/a	•	143,909	105,669	36%
Incoming orders (units)	45,613	40,826	43,664	42,896	34,688	24%	172,999	112,024	54%
Unit sales	31,770	33,125	38,072	40,444	31,544	28%	143,411	110,205	30%
Asia	24,555	25,447	29,919	31,204	19,281	62%	111,125	68,934	61%
Japan	8,929	8,680	8,151	6,620	10,237	-35%	32,380	39,056	-17%
Indonesia	3,684	5,963	10,941	13,396	5,394	148%	33,984	19,773	72%
India	4,638	2,284	3,728	3,931	3,650	8%	14,581	10,105	44%
Unit sales BFDA*	41,855	40,586	13,174	7,366	26,896	-73%	102,981	126,446	-19%
Revenue	1,478	1,455	1,422	1,613	1,482	<b>9</b> %	5,969	5,579	7%
Cost of sales	-1,192	-1,158	-1,104	-1,316	-1,245	-6%	-4,770	-4,548	-5%
Gross profit	286	297	318	297	237	25%	1,199	1,031	16%
Selling expenses	-147	-136	-165	-250	-163	-53%	-698	-640	-9%
General administrative expenses	-82	-73	-77	5	-82		-226	-301	25%
Research and non-capitalized development costs	-39	-42	-45	-37	-25	-51%	-164	-184	11%
Others	41	94	85	87	22	296%	306	125	144%
EBIT	59	140	117	102	-10	•	417	32	
RoS (%)	4.0	9.6	8.3	6.3	-0.7		7.0	0.6	
Legal proceedings and related measures	-	-	-	-	-		-	-	
Restructuring measures	-	-	-	-	6		-	6	
M&A transactions	-	-	-	10	-		10	-	
Adj. EBIT	59	140	117	111	-5	•	427	37	
Adj. RoS (%)	4.0	9.6	8.3	6.9	-0.3		7.2	0.7	

\* Bejing Foton Daimler Automotive Co. Ltd. (Auman Trucks) - not consolidated

#### **Daimler Buses**

	1st Quarter	2nd Quarter	3rd Quarter	4t	h Quarter		Fin	ancial Year	
In €m	2021	2021	2021	2021	2020	Change	2021	2020	Chang
Production	3,779	5,017	4,496	4,544	n/a	•	17,836	18,684	-5%
Incoming orders (units)	4,378	5,222	4,267	5,601	4,142	35%	19,468	17,054	14%
Unit sales	3,574	4,618	4,477	6,067	6,452	-6%	18,736	18,932	-1%
EU30	676	1,237	1,741	2,762	3,109	-11%	6,416	7,415	-139
Germany	271	546	627	1,190	n/a		2,634	n/a	
North America	413	542	628	505	593	-15%	2,088	1,511	389
Mexico	413	542	617	504	593	-15%	2,076	1,510	37%
Latin America (excl. Mexico)	2,124	2,525	1,897	2,483	2,014	23%	9,029	7,731	179
Brazil	1,567	1,793	1,370	1,611	1,254	28%	6,341	5,647	12%
Asia	163	97	78	9	403	-98%	347	661	-48%
Revenue	506	727	810	1,168	1,160	1%	3,211	3,438	-7%
Cost of sales	-493	-601	-706	-1,074	-1,006	-7%	-2,873	-2,906	19
Gross profit	13	126	104	94	155	-39%	338	532	-36%
Selling expenses	-59	-57	-59	-71	-78	9%	-245	-255	49
General administrative expenses	-38	-44	-38	-79	-58	-35%	-199	-168	-18%
Research and non-capitalized development costs	-30	-22	-27	-29	-24	-19%	-108	-112	49
Others	25	7	22	7	48	-86%	61	70	-12%
EBIT	-88	11	3	-78	42	•	-152	67	
RoS (%)	-17.5	1.5	0.4	-6.6	3.6	•	-4.7	1.9	
Legal proceedings and related measures	-	-	-	-	-	•	-	-	
Restructuring measures		4	2	22	-	•	28	-	
M&A transactions	15	0	0	32	-		47	-	
Adj. EBIT	-73	15	6	-24	42	•	-77	67	
Adj. RoS (%)	-14.5	2.0	0.7	-2.1	3.6		-2.4	1.9	

#### **Financial Services**

	1st Quarter	2nd Quarter	3rd Quarter	4t	h Quarter		Fin	ancial Year	
In €m	2021	2021	2021	2021	2020	Change	2021	2020	Change
New business	1,234	1,450	1,500	1,584	1,655	-4%	5,767	5,708	1%
Penetration rates (in %)	17.9	20.3	20.1	20.2	23.0		19.6	22.7	
Contract volume (end of period)	16,107	16,466	15,848	16,866	15,914	6%	16,866	15,914	6%
Revenue	278	274	306	265	288	-8%	1,122	1,207	-7%
EBIT	36	69	17	52	41	26%	173	-11	
RoE (%)	10.4	17.9	4.0	12.8	11.9		11.1	-0.7	
Legal proceedings and related measures	-	-	-	-	-	•	-	-	
Restructuring measures	-	-	-	-	10	•	-	13	
M&A transactions	-	-	-	20	-		20	-	
Adj. EBIT	36	69	17	72	51	41%	193	2	
Adj. RoE (%)	10.4	17.9	4.0	17.6	14.7	•	12.4	0.1	
Equity*	1,412	1,647	1,713	1,565	1,338	17%	1,565	1,338	17%

\* Figure at end of period.

#### **Key Figures and Ratios**

	End of 1st Quarter	End of 2nd Quarter	End of 3rd Quarter	End	of 4th Quart	er
In €m	2021	2021	2021	2021	2020	Change
Group liquidity						
Cash and cash equivalents	1,531	1,568	1,475	7,244	1,663	336%
Marketable debt securities and similar investments	5,137	4,802	4,368	138	5,841	-98%
Group gross liquidity	6,668	6,370	5,842	7,383	7,504	-2%
Total financing liabilites	-18,924	-18,771	-18,788	-16,612	-20,419	19%
Group net debt	-12,256	-12,402	-12,946	-9,230	-12,915	29%

#### 2. Industrial Liquidity

	End of 1st Quarter	End of 2nd Quarter	End of 3rd Quarter	End of	f 4th Quart	er
In €m	2021	2021	2021	2021	2020	Change
Liquidity of the industrial business						
Cash and cash equivalents	1,437	1,531	1,430	6,904	1,556	344%
Marketable debt securities and similar investments	5,108	4,762	4,329	99	5,812	-98%
Gross liquidity of the industrial business	6,545	6,293	5,758	7,003	7,368	-5%
Financing liabilities (nominal)	-4,208	-3,963	-4,748	-980	-5,798	83%
Net liquidity of the industrial business	2,338	2,330	1,010	6,024	1,570	284%

Pension benefits						
	End of 1st Quarter	End of 2nd Quarter	End of 3rd Quarter	End o	f 4th Quart	er
In€m	2021	2021	2021	2021	2020	Change
Pension benefits						
Benefit obligations	-7,992	-8,034	-8,010	-7,951	-8,555	7%
Plan assets	5,688	5,864	5,880	6,109	5,644	8%
Funded status	-2,304	-2,170	-2,130	-1,842	-2,911	37%
Funding ratio (%)	71	73	73	77	66	

**Assumptions & Guidance** 

1. Assumptions Heavy Duty Truck Market	
	2022
North America	255k - 295k
EU30	240k - 280k

2. Group	
In €bn	2022
Revenue	45.5 - 47.5 bn €
EBIT	slight decrease
Adj. EBIT	significant increase
Investment PP&E	slight increase
R&D costs	slight increase

3. Industrial Business	
In €bn	2022
Unit Sales	500k - 520k
Revenue	44.0 - 46.0 bn €
Adj. RoS IB	7 % - 9 %
FCF IB	on prior year level

	2022
Trucks North America	
Unit sales	175k - 195
Adj. RoS	10 % - 12
Mercedes-Benz	
Unit sales	155k - 175
Adj. RoS	6 % - 8
Trucks Asia	
Unit sales	140k - 160
Adj. RoS	3 % - 5
Daimler Buses	
Unit sales	20k - 25
Adj. RoS	>(
Financial Services	
New Business (in €bn)	8 - 9 bn
Adj. RoE	5 % - 7

**Assumptions & Guidance** 

Guidance KPI	Sensitivities	Definitio
ЕВІТ	significant decrease	above -15.0
	slight decrease	-15.0 % to -5.0
	on prior-year level	-5.0 % to 5.0
	slight increase	+5.0 % to +15.0 %
	significant increase	above +15.0 9
Investments in PP&E	significant decrease	above -15.0
	slight decrease	-15.0 % to -5.0
	on prior-year level	-5.0 % to +5.0
	slight increase	+5.0 % to +15.0 %
	significant increase	above +15.0
	significant decrease	above -15.0 S
R&D	slight decrease	-15.0 % to -5.0 %
	on prior-year level	-5.0 % to +5.0 %
	slight increase	+5.0 % to +15.0 %
	significant increase	above +15.0
FCF IB	significant decrease	above -25.0
	slight decrease	-25.0 % to -10.0
	on prior-year level	-10.0 % to +10.0 %
	slight increase	+10.0 % to 25.0 %
	significant increase	above +25.0

**Disclaimer:** This document contains forward-looking statements that reflect our current views about future events. Words such as "aim", "ambition", "anticipate", "assume", "believe", "estimate", "expect", "intend", "may/could", "plan", "project", "should" and similar terms are used to express forward-looking statements. These statements are subject to a number of risks and uncertainties. Examples here include an adverse development of the global economic situation, in particular a decline in demand in our most important sales markets, a deterioration of our refinancing options on the credit and financial markets, unavoidable force majeure events such as natural disasters, pandemics, acts of terrorism, political unrest, armed conflicts, industrial accidents and their effects on our sales, purchasing, production or financing activities, changes in exchange rates, customs and foreign trade regulations, a shift in consumer behavior or a possible loss of acceptance of our products and services, forcing us to adjust prices and lower production capacities, price increases for fuel and commodities, disruption of production due to shortages of materials, labor strikes or supplier bankruptcies, a decline in the resale prices of used vehicles, the successful implementation of cost-reduction and efficiency-optimization measures, the business prospects of the companies in which we hold a significant equity interest, the successful implementation of strategic collaborations and joint ventures, changes in legislation, regulations and official guidelines, in particular those relating to vehicle emissions, fuel economy and safety, as well as the resolution of ongoing official investigations or investigations initiated by authorities and the outcome of pending or threatened future legal proceedings and other risks and uncertainties. Should one of these elements of uncertainty or one of these imponderables occur or should the assumptions on which the forward-looking statements on an ongoing basis, since these are based solely on